

From Technology to Product

Small Solar Growing Big

History



Conservation





Sustainability





Cleantech

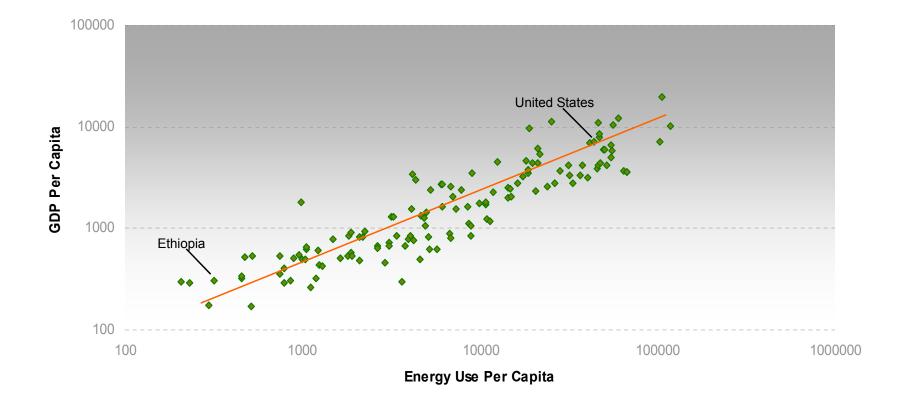




Context



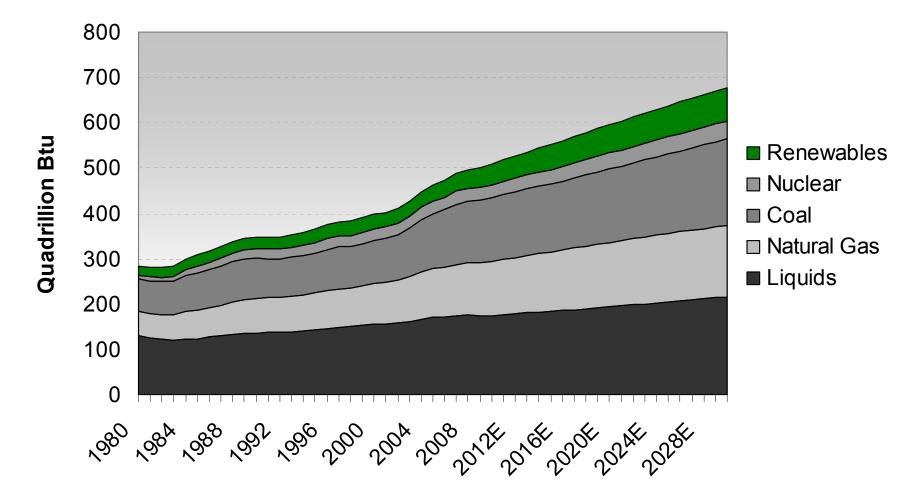
The Energy Imperative



Sources: World Resources Institute; International Monetary Fund



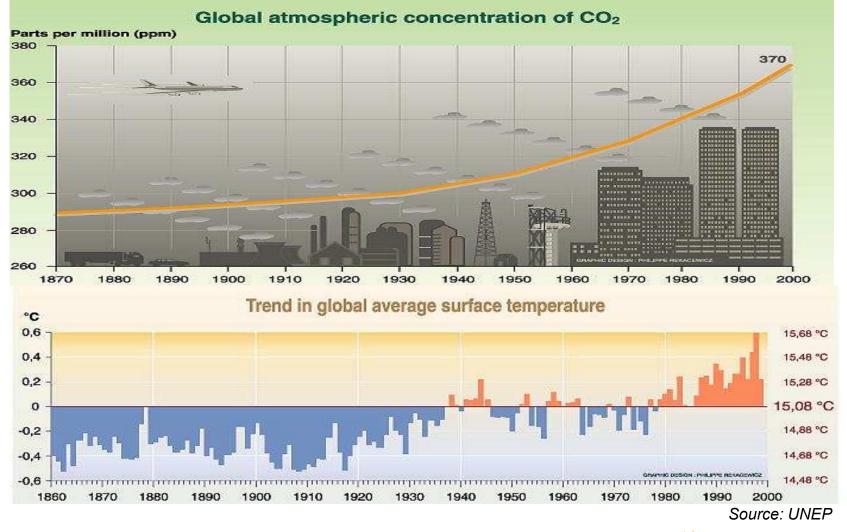
Increasing Energy Demand



Source: EIA



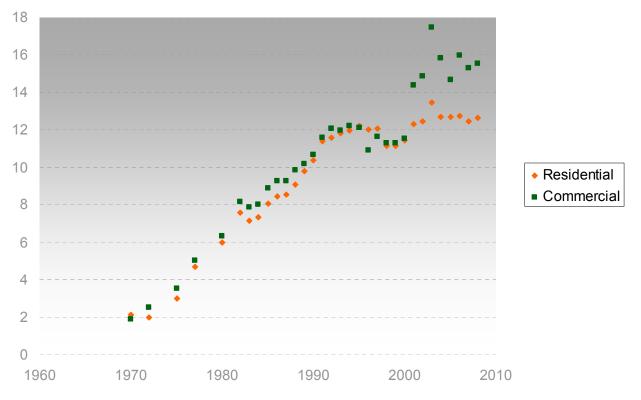
A Changing Climate





Rising Electricity Costs

Average CA Electricity Prices



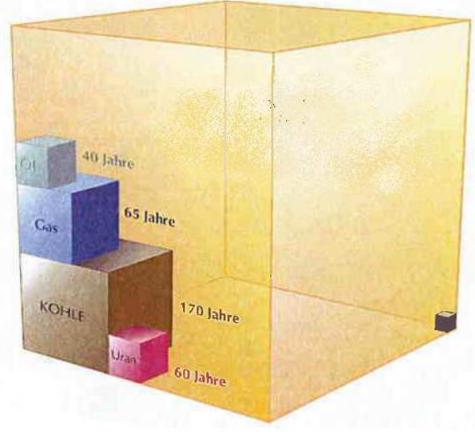
Source: CEC



The Solar Opportunity



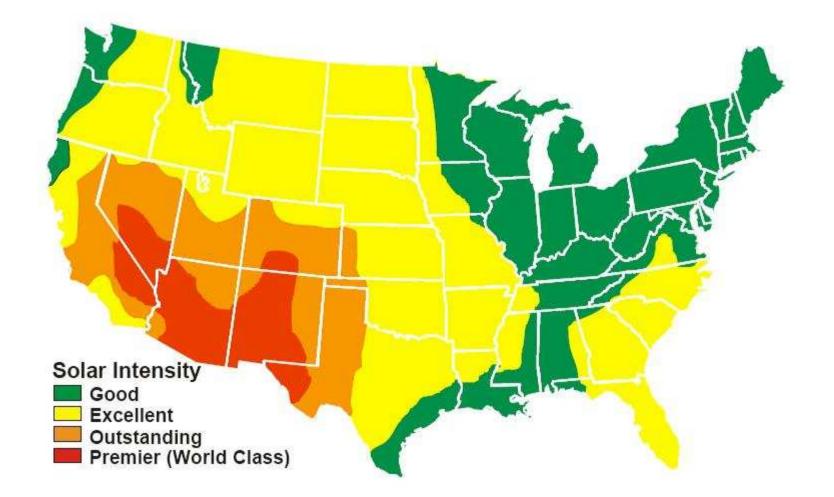
Energy Reserves: Solar is Abundant



Source: Schuco

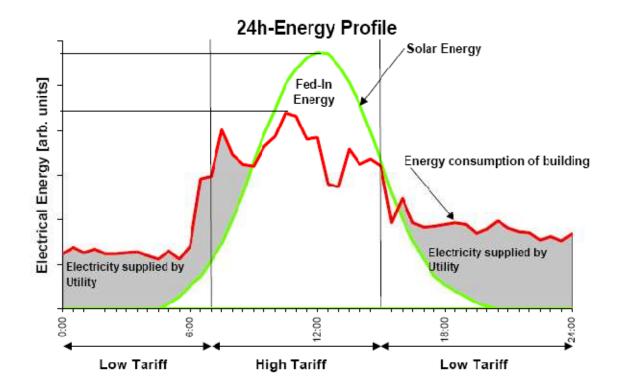


Solar is Abundant



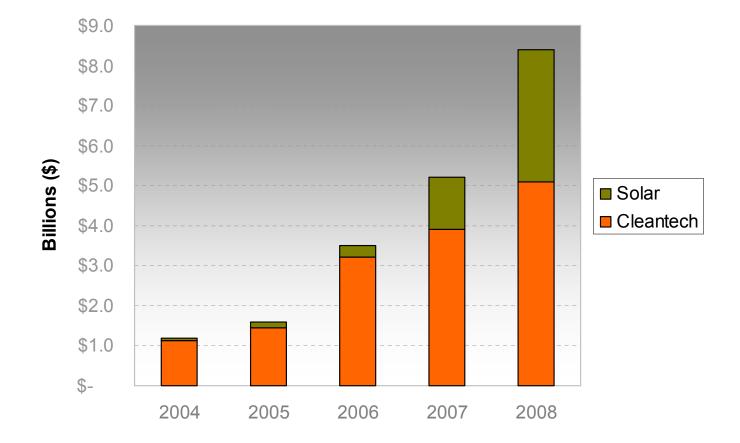


High Value Energy



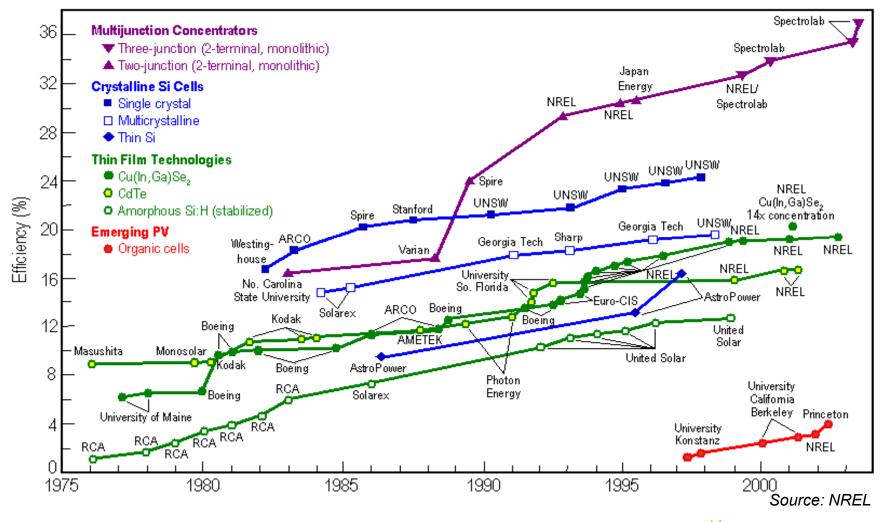


Investment in Solar





Solar Technology Improvement

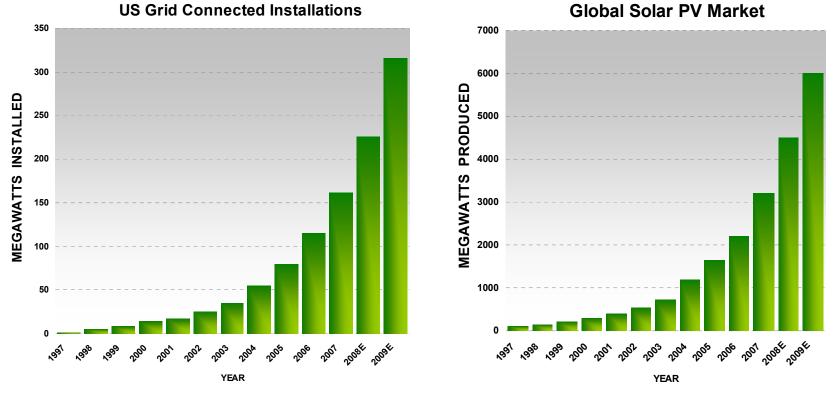




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Market Expansion

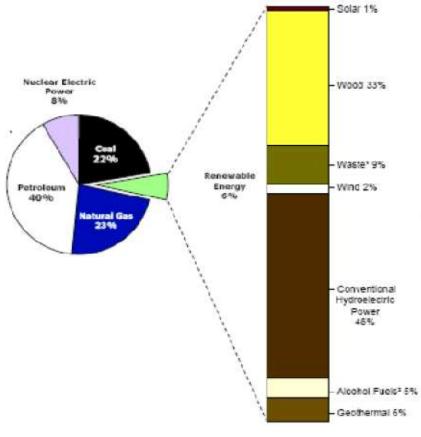
- Solar adoption accelerating
- More states becoming solar friendly



Sources: Prometheus Institute, DOE, SolarBuzz, Michael Rogol, Navigant Consulting



Headroom



Source: EIA



Small Solar Going Big



SolarCity At-A-Glance

Quick Facts

- Founded July 4, 2006
- 100's of employees
- 3 States—CA, AZ, OR
- 1000's of customers

Innovations

- Community Programs
- SolarLease
- SolarBid
- SolarGuard
- SolarWorks
- Canopy Mounting System

SolarCity provides solar power system design, financing, installation and monitoring services



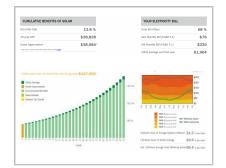
Product Innovations



Soleo Platform

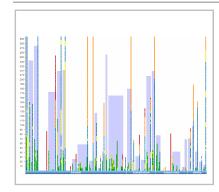


Soleo Platform—Energy Service Management



SolarBid (*Provides accurate, traceable customer bids*)

- Models energy production (shade, orientation, efficiency)
- Calculates detailed financial return (utility bills & ROI)
- Presents concise graphical summary to customer



SolarWorks (*Tracks every job from design to installation*)

- Tracks status of every job in progress
- Scheduling of resources and inventory
- Detailed reporting on metrics



SolarGuard (Monitors every system installed)

- Wireless platform enables ease of installation
- Backend system management and customer portal
- Expanded to mobile platforms and demand monitoring



SolarLease Calculator

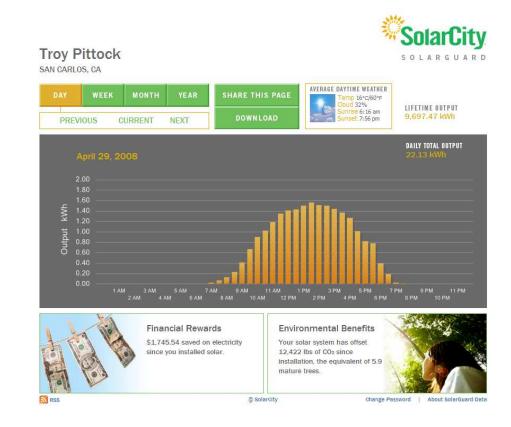
SolarCity	Co. Co.	Request a FREE Solar Consultati (888) SOL-CITY (888) 765-24			
Home Solar 101	SolarCity Advantage	SolarCity Request a FREE Solar Consultation (888) SOL-CITY (888) 765-2489			
SolarLease Calculator		Home	Solar 101	SolarCity Advantage	FREE Solar Consultation
STEP 1 Assess Your Potential Monthly Savings with So Type in your zip code and average monthly electric bill to see ho reduce your electricity expenses.	w SolarLease can	SolarLease Ca	lculator		
Your Information Your Home	Your SolarLea Monthly Electric		olar Consultation to Receive a F f our friendly solar consultants will ca		
Zip 94002 City / State Belmont Your Utility Information Utility Pacific Gas and Electric Company Avg Electric Bill? \$ 180 System Design Roof Pitch ? Slight Slope - 18* Roof Pitch ? Slight Slope - 18* Roof Direction ? Southwest Ausumptions Utility: Utility: > Territory X > Old Rate: E-6 Residential Services > New Rate: E-6 Residential Time-of-Use Service Your Home: > Gas Heating Composite Shingle Roof	\$150	schedule a no-obligation onsite eva Request a FREE Solar	aluation.	All you to Learning Savening S	
	\$100 \$50 \$0 Monthly Electric Bill SolarLease Payment Total Monthly Cost Net Monthly Savings Cumulative Savings Recommended System Size 19 Panels = 3.60 kW Annual S Savings grow every year as utility rates		ISB Wisconsin St isan Francisco At107 SELOAD MAP Robinson 115-222-3333 sradley@traveller.org Search Engine ASAP ♥		
	2008 2013 2018 2	To qualify for our SolarLease, you need Do you have a credit score of 720 or gre	ater?	reoff atth	



Monitoring Enabled Performance Guarantee

Transparency Key to Solar as a Service

- Installation Status
- Savings Generated
- Electricity Output
- Environmental Impact
- Mobile Access
- Sharing Functionality





Mounting Systems



Canopy Mounting System

- Significant cost reduction
- Improved aesthetics
- Improved performance

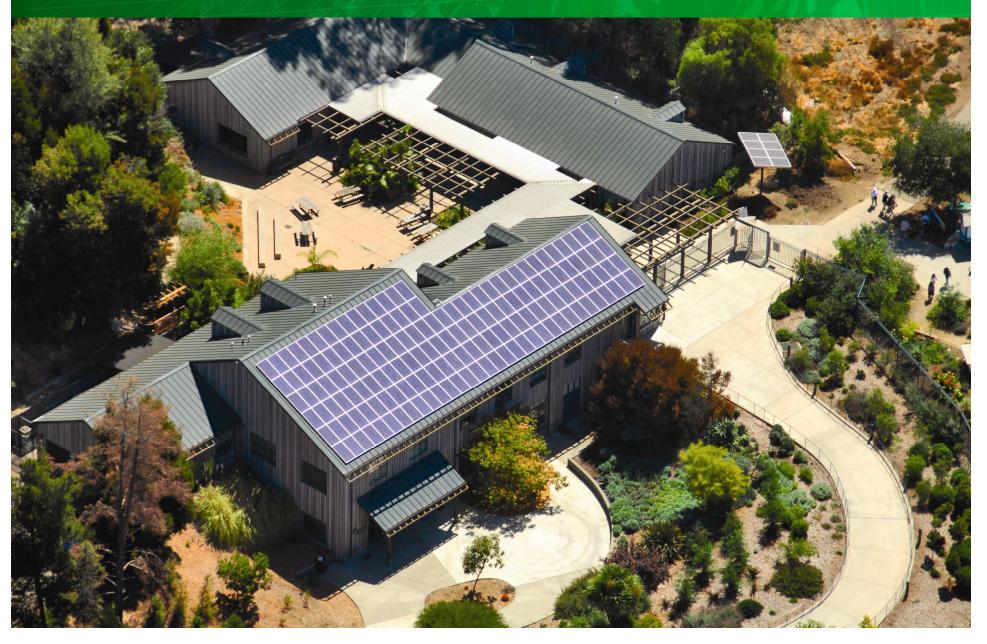




YOUR ROOF



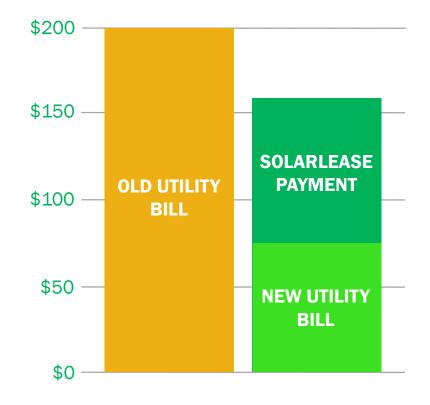
SolarLease Financing



Turn Sunshine into Savings

Provide clean power to homeowners at a cost less than the utility

- Reduces upfront cost
- Savings from day one
- Hedge against rising electricity costs
- SolarCity takes care of everything for the customer for the life of the system





Principles of Design



Product Design Methodology

Culture

- Empowerment. Inverted hierarchy.
- Continuous improvement
- Action orientation

Customer Voice

- Field time and direct observation
- Customer feedback
- Sales input

Prototyping

- Field trials. Employee discount.
- Fail fast. Iterate. Succeed sooner
- Focus





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